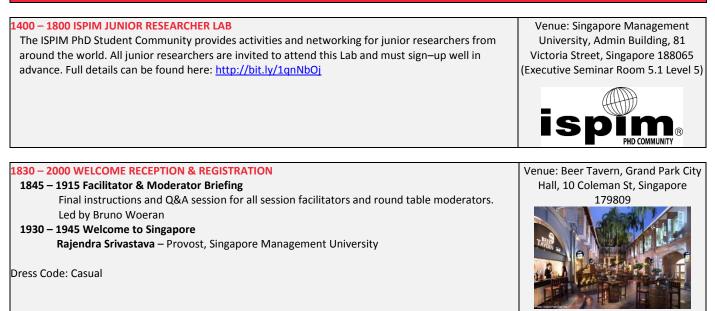
Programme

SUNDAY, 7 DECEMBER



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THE GRAND PRIZE

For excellence in innovation management

We think outstanding innovation management really matters, because great products are the result of excellent innovation management. However, it is often the final product that makes the headlines. So we want to reward the outstanding management work that innovation professionals do to deliver great innovation to the market.

Which organization do you know that has excellent innovation management?

http://ispim.org/publications/ispim-grand-prize/

MONDAY MORNING & EARLY AFTERNOON, 8 DECEMBER

from 0815 DELEGATE REGISTRATION (Level 5 Foyer)

0800 – 0830 THE NEWCOMERS BREAKFAST (Level 4 Foyer) Your first time at ISPIM? Start the first morning with a new set of friends to make you feel at home right away! Open to new attendees only.

0845 – 1100 OPENING SESSION (Mochtar Riady Auditorium Level 5)

0845 – 0900 Welcome: Iain Bitran – Executive Director, ISPIM & **Arcot Desai Narasimhalu** – Director, Institute of Innovation and Entrepreneurship, Singapore Management University

0900 – 0930 Arnoud De Meyer – President, Singapore Management University - *Commercialisation of University Research Output* 0930 – 1000 Steve Leonard – Executive Deputy Chairman, Infocomm Development Authority of Singapore - *Building a Smart Nation* 1000 – 1030 Philip Ong – Deputy Chief Executive, National Research Foundation - *Building a stronger national innovation system* 1030 – 1100 Gerard J Tellis – Director, Center for Global Innovation, USC Marshall School of Business & author of *Unrelenting Innovation* -*Breaking the Incumbent's Curse for Unrelenting Innovation*

1100 - 1130 COFFEE BREAK (Level 4 Foyer)

1130 – 1300 HOT TOPIC DISCUSSION CIRCLES (Level 4 Function Room & Foyer)

Discussion circles on innovation "hot topics" for groups of around 10 per circle. Sessions last for 45 minutes and will be repeated once. Delegates are required to change circles half–way through the session. Seating is on a first–come–first–served basis.

PRACTITIONER-LED SESSIONS

- 1. What are the challenges of being an Intreprenuer and what strategies have you applied to overcome them? Neal Cross – DBS Bank
- 2. How can business leaders build an innovative company culture? Parin Mehta – Google
- 3. How do we encourage grass roots initiatives to experiment without them feeling at risk and without management losing control? Alan Perkins – Hewlett–Packard
- 4. Are executives suffering from innovation fatigue? What can be done to enhance the effectiveness of innovation workshops? Rajiv Narvekar Tata
- 5. What are the implications of 'reverse innovation' for Asia–Pacific economies? Byoung Soo Kim KISTEP
- If the majority of innovations come from SMEs, why doesn't the majority of funding go to them? Bruno Woeran – Lappeenranta University of Technology/ISPIM

SCIENTIFIC-LED SESSIONS

- 7. Open Innovation: how to bridge the gap between academia, policy and practice? Anne-Laure Mention CRP Henri Tudor
- 8. Innovation triangle: a partnership of government, academia and industry? Carol Lin National Chengchi University
- 9. How to better access the government (non research) created IP? Peter Beven – QUT Graduate School of Business
- 10. What tools exist for University–Industry Collaboration? Polina Kachurina – ITMO University
- 11. What is the best governance model for innovation? Vincent Ribière Institute for Knowledge and Innovation Southeast Asia
- What skills are required to make a successful innovation manager? Irina Fiegenbaum & Daria Podmetina – Lappeenranta University of Technology

1300 – 1400 LUNCH (Level 4 Foyer)

1400 – 1530 SCIENTIFIC & PRACTITIONER SESSIONS (15 mins per presenter & 30 minutes discussion) INNOVATION I				
Executive Seminar Room 4.1 Level 4	Mochtar Riady Auditorium Level 5			
Session 1.1: Innovation Session 1.2: Entrepreneurship and S		Session 1.3: Reverse and Bottom	Innovation Culture	
Partnership	Entrepreneurial Support	of the Pyramid Innovation	Facilitator: Dianna Vitasovic	
Facilitator: Ekaterina Albats	Facilitator: Samuli Kortelainen	Facilitator: Byoung Soo Kim		
Daria Podmetina: Is being open	Sally Davenport, Urs Daellenbach:	Paul Lefrere: PROJECT TELLME:	Parin Mehta – Head of Strategic	
beneficial for companies? - Open	Patterns in Innovative Firm	Reverse Innovation challenges in	Partnerships, SE Asia, Google:	
Innovation Clusters	Growth: Instability is not Always	blue-collar/low-resource	Building an Innovative Company	
	Bad	manufacturing	Culture	
Maria Fernanda Cabrera-	Maria Antikainen: Co-creating	Sasiruch Jirasavetakul: Key factors		
Umpierrez: ICT Research and	Online Financial Services -	for being an agile organization: An	Alan Perkins – Chief Innovation	
Innovation partnership between	Understanding the Needs of	exploratory study	Officer of Asia Pacific, Hewlett–	
Latin America-Europe: LEADERSHIP	Entrepreneurs		Packard: Establishing a Culture of	
showcase			Innovation	
Maria Roszkowska-Sliz: Exploring	Stephen McGuire: Social	Abayomi Baiyere: Reconcept-	Fabian Schlage – Head of Idea and	
the Link Between Strategic CSR and	Entrepreneurship among	ualizing Innovation for the Bottom	Innovation Management, Nokia:	
Open Innovation	Millenials: Evidence from a Multi-	of the Pyramid. Which Pyramid?	The New Innovation Paradigm	
	Country Study		The New Innovation Furdagin	
Bruno Woeran: How to tackle the	Soebowo Musa: Measuring	Thanakrit Lersmethasakul, Nathasit		
Finance Gap for SMEs' Innovation	Finance Gap for SMEs' Innovation Entrepreneurial Leadership in			
process? Innovation Management		Status of a Technology Roadmap		
	Exploratory Analysis			

MONDAY	LATE AFTERNO	ON & EVENING, 8 DECEMBER	

1600 – 1730 SCIENTIFIC & PRACTIT	INNOVATION INSIGHTS 2			
Executive Seminar Room 4.1 Level 4	xecutive Seminar Room 4.1 Level 4 Executive Seminar Room 4.2 Level 4 Executive Seminar Room 5.1 Level 5			
Session 2.1: Collaborative Session 2.2: Green & Social		Special Interest Session: S&T	Enabling Innovation	
Innovation and Crowdsourcing	Innovation	Innovation Policy (STIP)	Facilitator: Benjamin Reid	
Facilitator: Sally Davenport	Facilitator: Carol Lin	Scoreboard in Korea		
		Facilitator: Jung–Jae Lee, KISTEP	Rajiv Narvekar – Practice Leader,	
Irina Fiegenbaum: Challenges of	Lea Hannola: Back to the future of	Jinyong Kim: Human Resource of	Tata Management Training Centre	
customer innovation in B2B	green business environment	S&T	Innovation: A License to Fail –	
environment			Experiences from Tata Companie	
Susan Standing, Craig Standing:	Nina Tervonen: How to be green?	Wonhong Lee: Regional R&D		
Crowdsourcing's contribution to	Specifying the value of sustainable		Dianna Vitasovic – Director,	
open innovation	business		Innovation Culture: Leadership-	
Kaisa Henttonen: Managing	Markku Mikkola: Facilitating	Sunkyung Kim: Performance of	Support–Mechanisms for	
internal crowdsourcing - best	Innovation in Loosely Coupled	National R&D	Breakthrough Innovation	
practices of three large	Networks: Case Regional Energy			
organizations	Efficiency		Alan Boyd – Director, Smartcity Software, Beijing: Solving the BIC	
Eelko Huizingh: Participating R&D	Abduaziz Oumer: Strategic decision	Donghyuk Choi: Private Sector	Problems of Building Smart Cities	
Consortia with or without	making model for sustainable	Innovation		
competitors	logistics in automotive industry	Jinwon Kang: International		
		Cooperation of R&D		

1730 – 1830 CREATING A VIBRANT INNOVATION ECOSYSTEM (Mochtar Riady Auditorium Level 5) Moderator: Suraya Sulaiman – Executive Director, Alpha Catalyst Consulting

CONSULTING

Azim Pawanchik – Managing Director, Alpha Catalyst Consulting Benjamin Reid – Principal Researcher, Nesta

Jaffri Ibrahim – CEO, Collaborative Research in Engineering, Science & Technology (CREST) Center

1830 END OF SESSIONS – DAY ONE

1930 – 2300 GALA DINNER

Delegates are invited to a Chinese banquet at the world famous Raffles Singapore, perhaps the world's greatest hotel. Raffles Singapore stands where it has always stood, at the crossroads of civilisation and culture, a colonial oasis in the heart of one of the world's most exciting cities. First opened in 1887, and since then a destination in its own right, Raffles Singapore epitomises the romance of the Far East – an intoxicating blend of luxury, history and colonial ambiance that no other hotel can match. The banquet will be accompanied by live Chinese music from one of SMU's talented musicians.

Awards: Knut Holt Award for Best Paper; Alex Gofman Award for Best Student Paper; Technological Implications Award by Nokia

Dress Code: Smart Casual (i.e. ties not required). Please make your own way there and don't forget to bring your badge.



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ISPIM Innovation Management Dissertation Award 2015

Our community relies on the current crop of PhD researchers to develop the insights, theories and tools to shape the future of innovation management thinking and action. The ISPIM Innovation Management Dissertation Award, sponsored by **John Wiley & Sons** and **Innovation Leaders** will reward this endeavour. Authors of the best three PhD dissertations that are completed in 2014 will be able to attend the ISPIM 2015 Conference in Budapest for free. Additionally, the winner will receive a prize of EUR 4000, and the runners-up EUR 2000 each, courtesy of **Innovation Leaders**, **John Wiley and Sons** and **ISPIM**.

Do you know someone who is eligible?

See <u>http://ispim.org/publications/ispim-dissertation-award/</u> for more details.

TUESDAY MORNING, 9 DECEMBER

0900 – 1030 SCIENTIFIC & PRACTIT	INNOVATION INSIGHTS 3		
Executive Seminar Room 4.1 Level 4	xecutive Seminar Room 4.1 Level 4 Executive Seminar Room 4.2 Level 4 Executive Seminar		Mochtar Riady Auditorium Level 5
Session 3.1: Open Innovation and Session 3.2: Knowledge		Session 3.3: Methods &	Consumer Centric Innovation
Organization	Management Measurement of Innovation		Facilitator: Shirley Leitch
Facilitator: Irina Fiegenbaum	Facilitator: Muhammad Aziph Bin	Facilitator: Daria Podmetina	
	Dato' Mustapha		Jan Stuebbe – Director Innovation
Guillermo Granados:	Heidi Olander: Maintaining	Stefan Breunig: Evaluation of	Asia, Philip Morris International:
Reengineering Organisational	creativity through strategic	Complexity in Industrial Services	The Insights Trap
Measurement	disintegration - Perceptions on		
	knowledge-risk management		Erica van Lieven – Managing
Sigram Schindler: Automatic	Azilawati Jamaludin: Rapid	Bastian Lüdtke: Evaluation of	Director, Direction First: Less is
Derivation of Argument Chains	Innovation Diffusion in a	Uncertainties for Set-Based	More
Legally Defending Patenting	Centralised-Decentralized	Product Development	с. .
Inventions II	Education System		Soon Lang Teng – Executive Vice
Paul Ellwood: The evolution of	Anne-Laure Mention: Exploring	Song Hong: Technology policy,	President & Head, Group Quality & Service Excellence Division, OCBC
innovation management in proof	impacts of innovation sources and	technology Strategy and	Bank Group: Innovation learning
of concept centres	associated strategies in Turkey	innovation performance in Chinese	journey – "inside and outside"
Nitish Verma: Adapting Public	Susanne Madders: The Eureka	Ekaterina Albats: Evaluating	
Sector planning systems: a NZ case	Network: A Support Tool for	University-Industry Collaboration	
study	Innovation Across Borders	Projects: Performance Indicators	

1030 – 1100 COFFEE BREAK (Level 4 Foyer)

1100 – 1230 SCIENTIFIC & PRACTITIONER SESSIONS (15 mins per presenter & 30 minutes discussion) INNOVATION INSIGHT					
Executive Seminar Room 4.1 Level 4 Executive Seminar Room 4.2 Level 4 Executive Seminar Ro		Executive Seminar Room 5.1 Level 5	Mochtar Riady Auditorium Level 5		
Session 4.1: Strategic Foresight Session 4.2: Standardization and		Session 4.3: New Product	Collaborative Innovation		
Facilitator: Maggie Gorse	Structured Innovation	Development	Facilitator: Arcot Desai		
	Facilitator: Muhammad Aziph Bin	Facilitator: Andrea Thompson	Narasimhalu		
	Dato' Mustapha				
Eelko Huizingh: Corporate	KwangWook Gang: The impact of	Tarja Meristö: Retrospective	Matt Rosa – Director of		
Foresight and Performance:	standardization intensity on	Innovation Concept Design - Novel	Innovations, BAT: An Iterative		
Evidence from a Large Empirical	performance	Idea Generation and	Consumer Centric Approach to		
Study		Implementation	Product Innovation		
Tomi Heikkilä: Utilizing Sense and	Detlef Reis: X-IDEA: The Structured	Abassin Aryobsei: Enabling Lean			
Respond Methods to Predict	Magic of Systematic Innovation	Innovation through an Integrated	Patrick Schueffel – Professor,		
Market Requirements		Product and Tool Development	International Entrepreneurship,		
Cheng-Jhe Lin: Investigation of	Christoph Munck: Controlling the	David Elvers: Customer integration	Fribourg School of Management:		
Makers' Needs in Future 3D	Uncontrollable - Effects of IMC on	in NPD: A framework raw material	Open Innovation and Banking:		
Printing in Taiwan	Innovation Performance	suppliers	Ideal Complement or Stark Contradiction		
Yusuke Ikehata: Market Forecast	Erich Prem: Scenario-based	Avanti Fontana: Knowledge	<u> </u>		
for Space Tourism	technology roadmaps for	Management, Dynamic Capability	Olivier Soubiele – Associate		
	innovation and research strategy	and Innovation Process	Director Interactive Innovation,		
			SingTel: The gig economy, an		
			opportunity for innovation		

1230 – 1330 LUNCH (Level 4 Foyer)

TUESDAY AFTERNOON & EVENING, 9 DECEMBER

Venue: Singapore Management University, Admin Building, 81 Victoria Street, Singapore 188065

1330 – 1500 SCIENTIFIC & PRACTITIONER SESSION	ACADEMIC RESEARCH DEVELOPMENT SESSION	WORKSHOP 1	WORKSHOP 2
Executive Seminar Room 4.1 Level 4	Executive Seminar Room 4.2 Level 4	Executive Seminar Room 5.1 Level 5	Executive Media Theatre Level 5
Session 5.1: Business Model	Session ARDS 1	Out of the Ivory Tower: Innovative	Measuring Innovation in
Innovation	Facilitator: Urs Daellenbach	cases with social contribution	Organisations
Facilitator: Eelko Huizingh		Index (SCI)	Led by Azim Pawanchik & Suraya
Fabian Futterer: Business Model	Han-Gyun Woo: The Moderating	Led by Carol Lin, National Chengchi	Sulaiman, Alpha Catalyst
and Business Model Innovation:	Role of Informational Diversity on	University	Consulting
Clarifying Two Vague Concepts	Team Creativity		
Tommi Rissanen: Examining the	Peer Sathikh: Managing Creativity	Samuli Kortelainen: Supporting	What is an innovation culture and
Linkages of Networked Business	in Innovation: Understanding the	Small Start-Ups to Global Success:	how do you measure it? How are
Models in KIBS-Companies	Framework of Innovation	TEKES NIC Program	innovation cultures distinct between industries and countries?
Carol Krech: Profiting from	Thomas Mahnke: Measuring	Samuel nou. Transformation of the	The drivers and barriers of
Invention: Business Models of	commodities in B2B and their	taxi industry in Taiwan	innovation in organisations. How
Patent Aggregating Companies	impact on innovation	Owen Yao Ter Wang: From Doom	different are these between the
M. Raihan Tahir: Challenges in	Lisa Callagher: The return of the	to Boom: Green and Social	various levels in an organisation?
Business Model Innovation within	cooperative	innovation Carol Lin: Innovation education in	What parameters should be
Large and Small Companies	Jukka Hemilä: Collaboration in	Taiwan	measured? How are innovation
	Industrial Product and Process	ranwan	measures tracked?
	Innovations		

1500 – 1530 COFFEE BREAK (Level 4 Foyer)

1530 – 1700 ACADEMIC RESEARCH	DEVELOPMENT SESSIONS	WORKSHOP 3	WORKSHOP 4
Executive Seminar Room 4.1 Level 4 Executive Seminar Room 4.2 Level 4		Executive Seminar Room 5.1 Level 5	Executive Media Theatre Level 5
Session ARDS 2	Session ARDS 3	Business Model Innovation	ISPIM Seeks Solutions
Facilitator: Anne-Laure Mention	Facilitator: Paul Ellwood	Led by Rajendra Srivastava and	Led by Bruno Woeran,
Patrick Kabasci: Why do companies	Lea Weinekoetter: Corporate	Shantanu Bhattacharya, Singapore	Lappeenranta University of
use Technology Scanning?	Stimulus for Individual	Management University	Technology
	Entrepreneurship: The Moderating		
	Role of EO	Ioana Popescu and Bhavani	After 3 successful editions in
Ilse Svensson de Jong: Is innovation	Jan-Thomas Bachmann: Impact of	Shankar: New revenue models for	Barcelona in 2012, Helsinki in 2013
out of control?	national culture on strategic plan-	off-grid energy access	and Dublin in June 2014, we
	ing and entrepreneurial orientation	Paddy Padmanabhan: B2B	will offer an edition of this
Oleksii Koval: Firms' reaction on	Graham Horton: A Business Model	Marketing in emerging markets:	cocreation workshop in Singapore to help participants to solve a
external technological changes	Architecture for Lean Startups	Need for new business models	problem or an issue related to
Sabina Shamim: What Ails	Reinhard Altenburger: Green	Shantanu Bhattacharya and	innovation management.
Technology Business Incubation in	Product Innovation: Values and	Rajendra Srivastava: Business	
India?	networks in OI processes	model innovation at Zipcar	
Mohd Faiz Hilmi: Innovation News			
Coverage In Malaysian English			
Language Newspaper			

1700 – 1800 SPECIAL INTEREST SESSIONS			
Executive Seminar Room 4.1 Level 4	Executive Seminar Room 4.2 Level 4		
Innovation Policies and Implementations in Asia	Update on Technology Transfer Trends 777///		
Moderator: Jing–Jyi Wu – Endowed Chair in Creativity, National	Moderator: Maggie Gorse – Managing Director, Verlion,		
Chengchi University	Consultant Innovation & New Business Models		
Wong Poh Kam – Professor, NUS Business School	Bruno Woeran – Senior Advisor EU - Programmes Development,		
Byoung Soo Kim – Head of Planning & Budget Team, KISTEP	Lappeenranta University of Technology & President-elect, TII		
Kuohua Yu – Assistant Professor, Taipei National University of Arts	Akash Bhavsar – Managing Director, Skyquest Technology Group, USA		
	and Member - Business Advisory Council, ESCAP, United Nations		

1800 END OF SESSIONS - DAY TWO

2000 – 2300 SINGAPORE SOCIAL EVENING (1930 COACH TRANSFER)

Delegates are invited to a relaxing evening at Keppel Country Club. Home of Singapore's first golf club, Keppel Country Club evolved from a 3-hole course on a nutmeg plantation in 1904 to its 21st century incarnation of a sprawling 18-hole course. A barbecue buffet with drinks and live music will be provided on the Berlayer Terrace with magnificent views over Sentosa Island and Singapore Harbour.

Dress Code: Casual. Don't forget to bring your badge. Coaches will leave from Grand Park City Hall at 1930 and will depart at around 2300.

Venue: Keppel Country Club, 10 Bukit Chermin Road, Singapore 109918



www.keppelclub.com.sg

sports brand in Asia

0900 – 1100 INNOVATION IN ASIA–PACIFIC: A REGIONAL PERSPECTIVE (Mochtar Riady Auditorium Level 5)

Moderator: Azim Pawanchik - Managing Director, Alpha Catalyst Consulting

Chengchi University - Renewal capital of some Asian countries Muhammad Aziph Bin Dato' Mustapha - Chief Executive Officer, Malaysian Foundation for Innovation / Yayasan Inovasi Malaysia (YIM) - Grassroots Innovation

Carol Lin – Head, Center for Creativity & Innovation Studies, National Vincent Ribière – Managing Director, Institute for Knowledge and Innovation Southeast Asia - The State of Innovation in Thailand Peter Beven - Director, QUT Graduate School of Business -University Technology Transfer: the need for a new business model

Youngah Park – President, Korea Institute of S&T Evaluation and Planning (KISTEP) - Gendered Innovation? Seeking New Possibilities of Innovation!

1100 – 1130 COFFEE BREAK (Level 4 Foyer)

1130 – 1300 INNOVATION IN ASIA–PACIFIC: SINGAPORE SUCCESS STORIES (Mochtar Riady Auditorium Level 5)

Moderator: Arcot Desai Narasimhalu – Director, Institute of Innovation and Entrepreneurship, Singapore Management University Neal Cross - Chief Innovation Officer, DBS Bank - Managing and monetizing digital disruption in banking

Victor Cui – CEO, ONE Fighting Championship - Creating a global

Joe Chiu – Vice President, Corporate IT, Changi Airport - Service Should be SWIFT, SWEET and Social

Maggie Gorse - Managing Director, Verlion - Changing the Learning Paradigm

1300 - 1400 LUNCH (Level 4 Foyer) ISPIM ASIA–PACIFIC COMMUNITY MEETING facilitated by lain Bitran

1400 – 1700 SHOWCASING INNOVATION IN SINGAPORE – INNOVATION TOURS (Meet the tour leaders on Level 4)				
Tour 1: Institute of	Tour 2: Khoo Teck Puat	Tour 3: Plug-In@Blk71 &	Tour 4: NEWater Visitor	Tour 5: National Design
Infocomm Research	Hospital	FusionWorld	Centre	Centre, Living Analytics
	-			& SMU's LiveLabs
Leader: Cassie Dong	Leader: Cynthia Sam Phui Ying	Leader: Arcot Desai	Leader: Rodney Yew	Leader: George Han
The Institute for Infocomm	Khoo Teck Puat Hospital (KTPH)		,	The National Design Centre
Research is a member of the	U			(NDC) is the nexus for all things
Agency for Science, Technology				design. This is where designers
and Research (A*STAR) family.	Alexandra Health. Opened in	different stakeholders in a	promises a fun-filled and	and businesses congregate to
Established in 2002, with the	June 2010, KTPH offers a	business venture can meet and	enriching time for everyone.	exchange ideas, conduct
vision to power a vibrant and	, e	5 1	5	business, use its facilities and
strong infocomm ecosystem in	medical services and specialist	accelerate the growth of young	gallery, understand the science	obtain assistance from the
Singapore, it seeks to foster				national agency for design, the
world-class infocomm and	north. The design of KTPH	ideas. The tripartite aims to	experience what it's like to be a	DesignSingapore Council.
media research and develop a	, , ,	bring 4 elements into this	water molecule undergoing	Living Analytics is a new joint
deep talent pool of infocomm	the elements of accessibility,		treatment! Explore the	research initiative between
professionals to power a		the industry experts, funding as		Singapore Management
vibrant knowledge-based	, 0		into our adjoining NEWater	University and Carnegie
Singapore. At I ² R, intelligence,	logical clustering of services,		Factory and discover the	Mellon University to conduct
communications and media	the focus is to provide a hassle-	showcase of award-winning	membrane and ultraviolet	research on behavioural and
form 3 strategic thrusts. Their	free experience for the	inventions and cutting edge in-	technologies that make	social network analytics and
research capabilities are in	patients. By combining medical	house and industry-	NEWater so clean. There's no	behavioural experiments so as
information technology,	expertise with high standards	collaboration prototypes	better way to learn about	to discover and harness the
wireless and optical	of personalised care, set within	created by A*STAR's research	Singapore's 3rd National Tap	laws of information network
communication networks,	a healing environment, KTPH	institutes FusionWorld serves	than by making a trip to the	evolution for networks of
interactive and digital media,	strives to provide care that is	as a platform where visitors aet	NEWater Visitor Centre.	people, organisations and
signal processing and	truly good enough for your	to view some of the latest	NEWater Visitor Centre was	businesses.
computing.	loved ones.		awarded the Best	
		our labs. It also serves as an	Sightseeing/Leisure/Educational	Sivill's LiveLabs Orban Lifestyle
			Programme at the 20th Tourism	innovation Platform is a
		students where the vound		government supported city-
		minus can catch a annose or	Marketing & communication	scale research test-bed focused
		how technologies can help	2000.	on mobile computing
		make the world a better place.		technologies. It specially
				focuses on urban lifestyle
				services for indoor public
				spaces.